















When I reflect on the last seven and a half years, I am of course proud of our sustainability achievements and our many project launches across the country. However, it is the customer and community impact of our work that is the most satisfying.

I have witnessed thousands of life changing events for our customers.

Whether it is the sense of triumph from a first home buyer; the overwhelming pride and hope that emanates from a flourishing small business; or the security and happiness that comes from choosing to join a village community; each one made possible because we have met and exceeded our customers' expectations.

Years of listening to customer feedback has helped us shape some of Australia's most liveable, sustainable and affordable communities and workplaces. Our brand is trusted and respected by thousands of Australians.

Consistently high customer satisfaction scores reflect the effort that has gone into identifying what really matters and embedding it in the design, development and the activation of our properties.

It is the most satisfying feeling when these elements come together to create a sense of belonging and a place that communities call their own.

It has been a privilege to lead this great company and I want to assure you that my continuing focus is on leading Stockland through the pandemic recovery period and ensuring a seamless leadership transition.

Under the guidance of our strong and experienced executive team, we will continue to deliver on our priorities while closely monitoring the COVID-19 pandemic and the associated challenges.

Finally, I'd like to thank the Board and my colleagues on the executive committee for their support, counsel and shared vision for Stockland.

I am confident that with their guidance Stockland's positive legacy will endure as all the components of our business are aligned to help create a positive future for our great company.