



Group update

Matthew Quinn, Managing Director

Agenda

Presentation and Webcast

- Group Update Matthew Quinn, Managing Director
- Residential Communities strategy, performance and market update Mark Hunter, CEO Residential
- Queensland market update Kingsley Andrew, GM Queensland Residential
- Q & A Matthew Quinn, Mark Hunter, Kingsley Andrew
 Morning Tea

Caloundra Presentation and Tour

- Caloundra South briefing Ben Allen, GM Sustainable Communities; Marc Wilkinson, Queensland State Planning and Design Manager; Ben Simpson, Caloundra Project Director
- Bus to Brightwater
 - Lunch at Brightwater
- Drive-by of Kawana and Birtinya Island Troy Wainwright
- Asset tour of Caloundra South Marc Wilkinson, Ben Simpson
- Q & A Mark Hunter, Kingsley Andrew, Ben Allen

Our Vision, Strategy and Competitive Advantages

Our Vision

- To be a trusted partner with government to deliver vibrant and sustainable communities, retail centres and social hubs
- To deliver our customers 'a better way to live'
- To be Australia's preeminent greenfield community developer

Our Strategy

- Create market leading capabilities for the development and management of Residential Communities, Retirement Villages and Retail centres across Australia
- Where possible, to bring all three businesses together in major projects under one brand
- Work with government for the provision of early infrastructure (transport, education, jobs) to embed community well-being

Our Competitive Advantages

- Faster speed to market by building trust with key approval authorities and other stakeholders
- Higher Residential and Retirement Living sales rates and prices by putting infrastructure on the ground ahead of our competitors (seeing is believing for our customers)
- Higher occupancy in our Retail centres through our retailer engagement strategy, focus on day-to-day convenience and by not over-building
- Greater asset buying power by using our strong capital position to give vendors financial certainty
- Economies of scale and cost efficiency

Our Retail centres are outperforming the market

Value and convenience offering continues to be more resilient

- MAT performance to 30 September 2011 stronger than market; October sales continued this trend
- Centres in regional markets such as Gladstone, Nowra and Traralgon are trading particularly well
- Redeveloped centres trading extremely well Rockhampton and Balgowlah
- Some metropolitan retail centres are underperforming e.g. The Pines and Bull Creek

Redevelopments on track

- Major projects at Merrylands, Townsville and Shellharbour all on time and on budget
- Planning progressing at Wetherill Park and Green Hills and we can afford to be patient



Business update

Residential market conditions

- Too early to determine benefits from 25 bps interest rate cut
- Positive Residential sales momentum has continued through October and November:
 - First Home Buyers are the most active segment will benefit most from interest rate cut
 - Affordable product in strong demand

Commercial Property asset sales

- Demand remains strong for quality office and industrial assets:
 - Disposed of \$625m to date in FY12
 - We will continue to pursue selective disposals to fund current share buyback and keep debt low

Share Buyback

Bought 60.6 million shares (2.6% of total issued) at VWAP of \$2.94

FY12 group earnings

- Residential profits will be skewed more than usual to the second half due to:
 - Soft conditions in July and August
- Still expect FY12 EPS to be around the same as FY11 (excluding the impact of the buy-back)