



Stockland

# FY18 Results Presentation

Creating sustainable communities

30 June 2018

Vale, WA



# Agenda

Topic	Speaker	Page
<b>Group update</b>	Mark Steinert, Managing Director and CEO	<b>03</b>
<b>Group Finance</b>	Tiernan O'Rourke, CFO	<b>08</b>
<b>Communities</b>	Andrew Whitson, Group Executive and CEO, Communities	<b>14</b>
<b>Commercial Property</b>	Louise Mason, Group Executive and CEO, Commercial Property	<b>23</b>
<b>Summary and outlook</b>	Mark Steinert, Managing Director and CEO	<b>36</b>

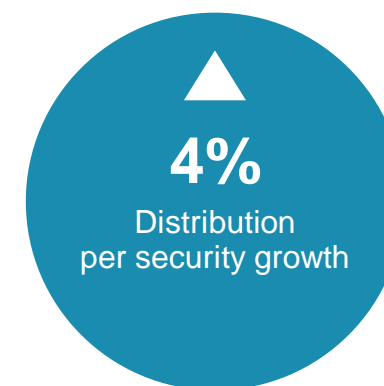
# Communities strategy delivering strong results

Leveraging our diversified business model

## FY18 Results

▲	7.5%	Funds from operations <sup>1</sup>	\$863m
▲	6.6%	FFO per security <sup>1</sup>	35.6c
▲	9.1%	AFFO per security <sup>1</sup>	31.2c
▲	3.9%	Distribution per security	26.5c
▼	14.2%	Statutory Profit	\$1,025m
▲	3.5%	Net tangible assets per security	\$4.18
▼	20bp	Return on equity <sup>2</sup>	11.2%

## FY19 Guidance<sup>3</sup>



Figures are rounded to nearest million, unless otherwise stated. Percentages are calculated based on the figures rounded to one decimal place throughout this presentation

1. Funds from operations (FFO) and Adjusted Funds From Operations (AFFO) are determined with reference to the PCA guidelines

2. Return on equity accumulates individual business return on assets and adjusts for cash interest paid and average drawn debt for the 12 month period. Excludes residential communities workout projects

3. Assuming no material change in market conditions

# How we do business

Creating Stockland Communities and streamlining our business to deliver greater operational alignment



## Optimise and innovate

**\$8m pa savings from FY20**

Streamline business structure and systems transformation

**CRM and Predictive tool \$8.5m pa**

- Client relationship management algorithm to enhance customer sales process
- Digital ready platforms
- Salesforce customer digitisation and progressing SAP

**10%+ IRR**

From our \$30m total solar investment



## Corporate culture



**83%**

Employee engagement – above Australian norm



Employer of choice – gender equity, dads, graduates



**80%**

80% employees with flexible work arrangements and runner-up in the 2018 Champion of Flexible Work Awards



## Global sustainability credentials



MEMBER OF  
**Dow Jones Sustainability Indices**  
In Collaboration with RobecoSAM

DJSI top 5 for 8 years  
GRESB sector leader



CDP only Australian company listed TCFD disclosure in Annual Report

# Active returns benefitting from communities focus

Grow asset returns and customer base



**Communities (31%)<sup>1</sup>**

## Residential

**+24.3%**

Change in Operating profit

**93%**



Customer satisfaction<sup>2</sup>

**18.3%**

Operating profit margin

**5,478**

Residential contracts on hand

**76%**

Owner occupier

## Retirement Living

**-16.7%**

Change in operating profit

**90%**



Customer satisfaction<sup>3</sup>



Contract Choice



Strategic relationships with  
homecare providers

**+14.9%**

Increase in net reservations in  
4Q18

## Willowdale community, Sydney



1. % of total assets

2. Stockland National Liveability survey

3. 2017 Stockland Residents' Voice Survey, independently conducted by Colmar Brunton, average resident score of 8.4/10

# Delivering secure recurrent income

Grow asset returns and customer base



## Commercial Property (69%)<sup>1</sup>

### Retail Town Centres

**+1.3%**

Comparable FFO growth

**+10%**

Comparable specialty sales/sqm trading 10% above Urbis Sub-regional average<sup>2</sup>

**+4.2%**

Comparable specialty sales/sqm

**~\$200 million**

Divested, targeting up to an additional \$400m over the next 12-24 months

### Workplace & Logistics<sup>3</sup>

**+6.0%**

Logistics Comparable FFO growth  
▼ 2.0% Workplace

**98.7%**



High Logistics occupancy

**89%**



Customer satisfaction<sup>4</sup>

**~\$600 million**

Future development pipeline targeting 7.0%+ FFO yield<sup>5</sup>



1. % of total assets  
2. Urbis Sub-regional Shopping Centre Benchmark  
3. Previously Office, Logistics & Business Parks

4. Stockland survey of combined Workplace and Logistics tenant satisfaction  
5. Stabilised incremental FFO yield, includes property management fees throughout this presentation

# Strong financial results

Continuous improvement in key financial metrics

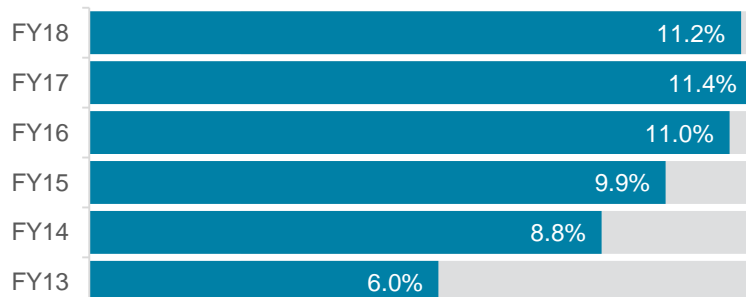
## FFO per security (¢)

Five year CAGR 10.8%



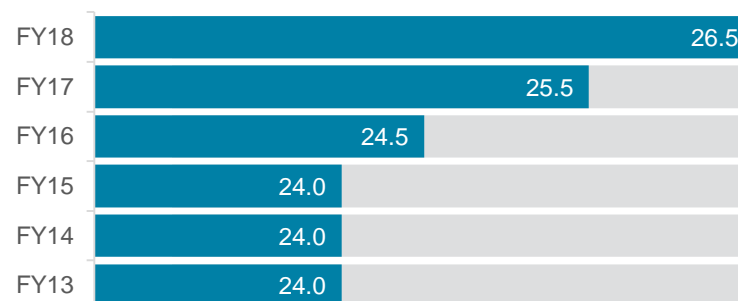
## ROE (%)

Five year improvement +5.2 %



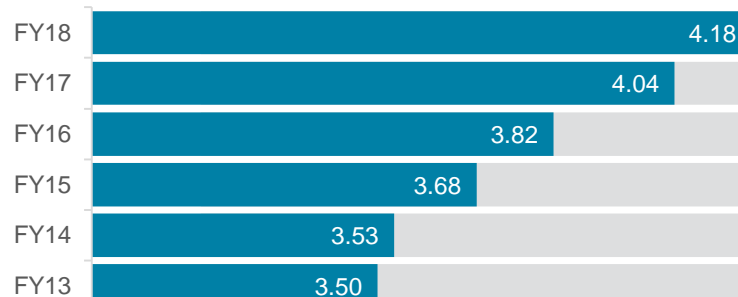
## Distribution per security (¢)

Five year CAGR 2.0%, +3.9% in FY18



## Net tangible assets (NTA) per security (\$)

Five year CAGR 3.6%



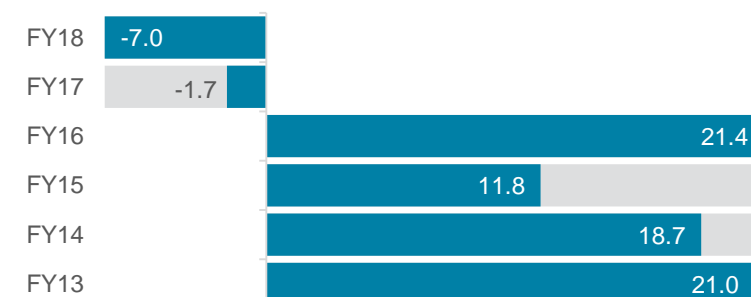
## Payout ratio (%)

At lower end of target range of 75-85% of FFO



## Total Shareholder Return (%)

Five year TSR +7.8% p.a





# Group Finance

Tiernan O'Rourke

Stockland Shellharbour, NSW



# Maintaining strong balance sheet

WACD continuing to trend lower

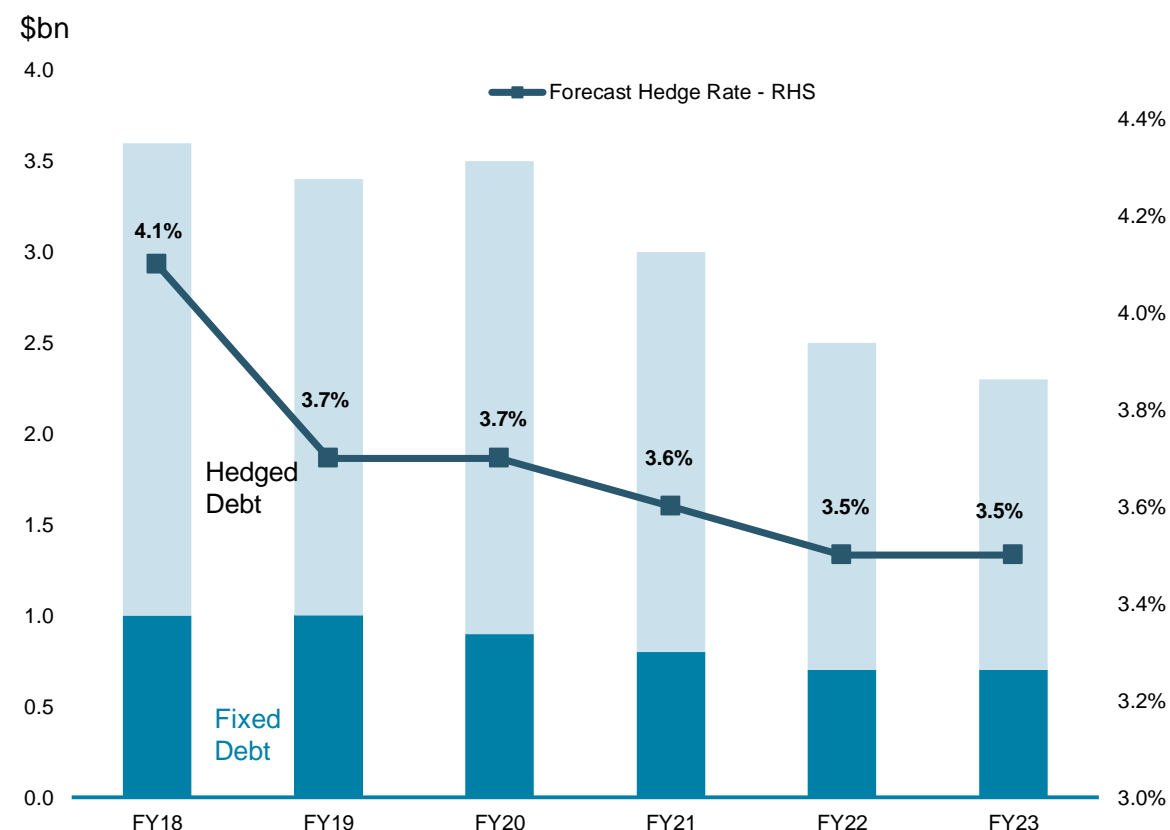
## Capital strength

<b>22.2%</b>	Gearing	Lower end of 20-30% range
<b>5.2%</b>	Weighted average cost of debt	Expected to be ~4.8% in FY19
<b>6.2 years</b>	Weighted average debt maturity	▲ 0.5 years
<b>95%</b>	Fixed/hedged ratio as at period end	
<b>75%</b>	Distribution payout ratio	Lower end of target range
<b>A-/A3</b>	S&P / Moody's	Strong investment grade credit ratings
<b>4.8:1</b>	Interest cover	Stable

1. Excludes fees and margins

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## Fixed/hedged rates declining<sup>1</sup>



# Strong FFO growth

## Funds from operations

	FY18 \$m	FY17 \$m	Change	Comp growth	
Retail Town Centres <sup>1</sup>	428	419	2.2%	1.3% ▲	Modest growth impacted by higher outgoings and retail remixing
Logistics	152	143	6.2%	6.0% ▲	Full year of high occupancy
Workplace <sup>1</sup>	54	59	(9.6%)	(2.0%) ▼	Reflects vacancy in Perth and Canberra, Canberra sold post balance date
Trading profit	1	5	Nm		
Commercial Property net overheads	(21)	(18)			
<b>Total Commercial Property</b>	<b>614</b>	<b>608</b>	<b>0.9%</b>	<b>2.3% ▲</b>	
Residential Communities	336	270	24.3%		Strong margins and project mix
Retirement Living	53	63	(16.7%)		Momentum improving in 2H18
Unallocated corporate overheads	(66)	(60)	8.4%		Includes restructuring costs
Net Interest expense	(74)	(79)	(6.4%)		Reflects lower borrowing costs and efficient use of capital
<b>Total Group</b>	<b>863</b>	<b>802</b>	<b>7.5%</b>		
FFO per security (cents)	35.6	33.4	6.6%		

1. Total growth reduced by asset sales over the period



# Statutory Profit to FFO and AFFO reconciliation

Strong growth in AFFO

	FY18 \$M	FY17 \$M	Change
<b>Statutory Profit</b>	<b>1,025</b>	<b>1,195</b>	<b>(14.2%) ▼</b>
Adjust for:			
Amortisation of lease incentives and lease fees	76	69	
Straight-line rent	(5)	(6)	
Non-recurring dividend revenue	-	(71)	
Commercial Property revaluations (gain) <sup>1, 2</sup>	(133)	(264)	
Net change in fair value of Retirement Living investment properties (gain) <sup>3</sup>	(6)	(6)	
Mark-to-market loss/(gain) on financial instruments and other financial assets	(19)	(119)	
Net (gain)/ loss on sale of other non-current assets and other items	(16)	(2)	
Tax (benefit)/ expense – non-cash	(59)	6	
<b>Funds from operations (FFO)</b>	<b>863</b>	<b>802</b>	<b>7.5% ▲</b>
Maintenance capital expenditure <sup>4</sup>	(51)	(53)	
Incentives and leasing costs for the accounting period <sup>5</sup>	(56)	(62)	
<b>Adjusted funds from operations (AFFO)</b>	<b>756</b>	<b>687</b>	<b>9.9% ▲</b>
AFFO per security	31.2 cents	28.6 cents	9.1% ▲

1. Includes Stockland's share of revaluation gains and losses relating to commercial properties held through joint venture entities (FY18: \$40m gain; FY17: \$55m gain).

2. Includes stapling adjustment related to owner-occupied space.

3. Includes accrued DMF revenue. FY18 also includes \$4m gain on commercial properties held in the Retirement Living segment (FY17: nil).

4. Includes \$7m (FY17: \$9m) Retirement Living maintenance capital expenditure.

5. Excludes development centres. FY17 includes \$6m from leasing activity at Durack Centre, Perth.

# Valuation results mixed

## Commercial Property valuations

- Net valuation uplift of \$139m<sup>1</sup> in FY18 with 76% of assets revalued
- Retail Town Centre valuation decline concentrated in Central and North Qld assets impacted by weaker economic conditions and tenant remixing
- Logistics valuation uplift driven by development activity and leasing success
- Workplace valuation uplift reflects cap rate compression primarily in Sydney assets



Net valuation decline  
**(\$61m)**

WACR<sup>2</sup>  
**5.8%**  
FY17: 5.9%



Valuation uplift  
**\$117m**

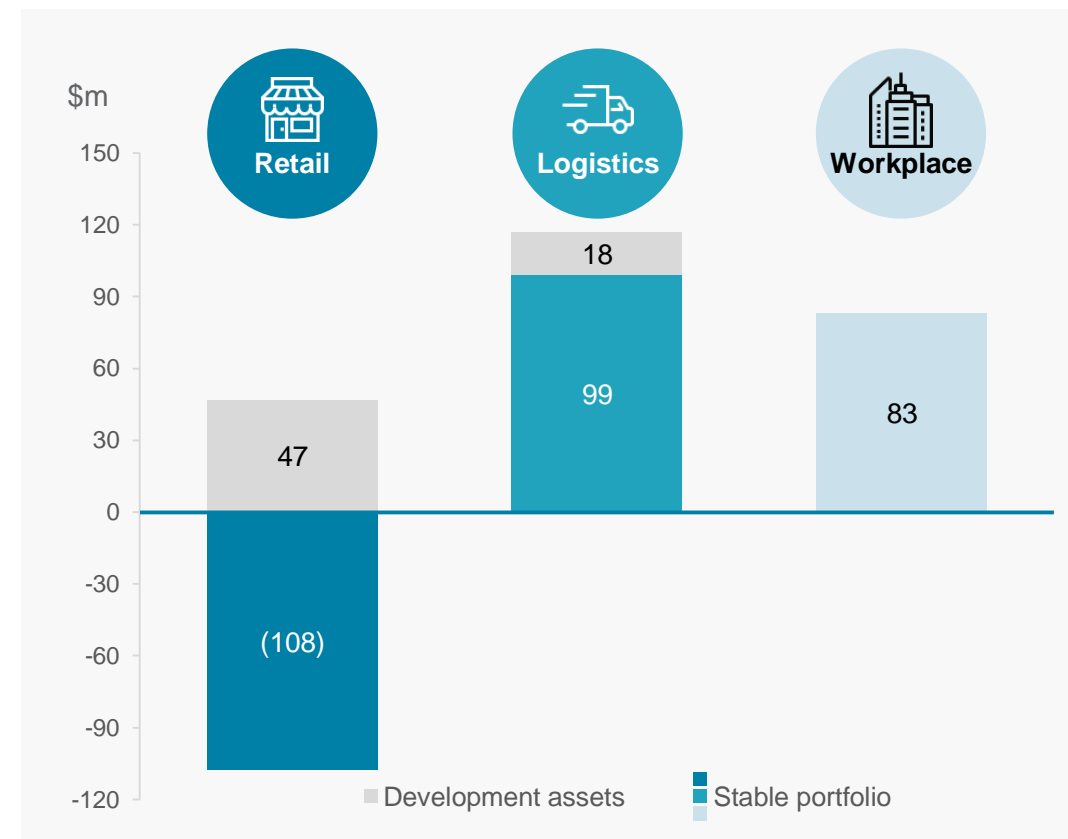
WACR  
**6.7%**  
FY17: 7.0%



Valuation uplift  
**\$83m**

WACR  
**6.0%**  
FY17: 6.4%

## Valuation movements in FY18

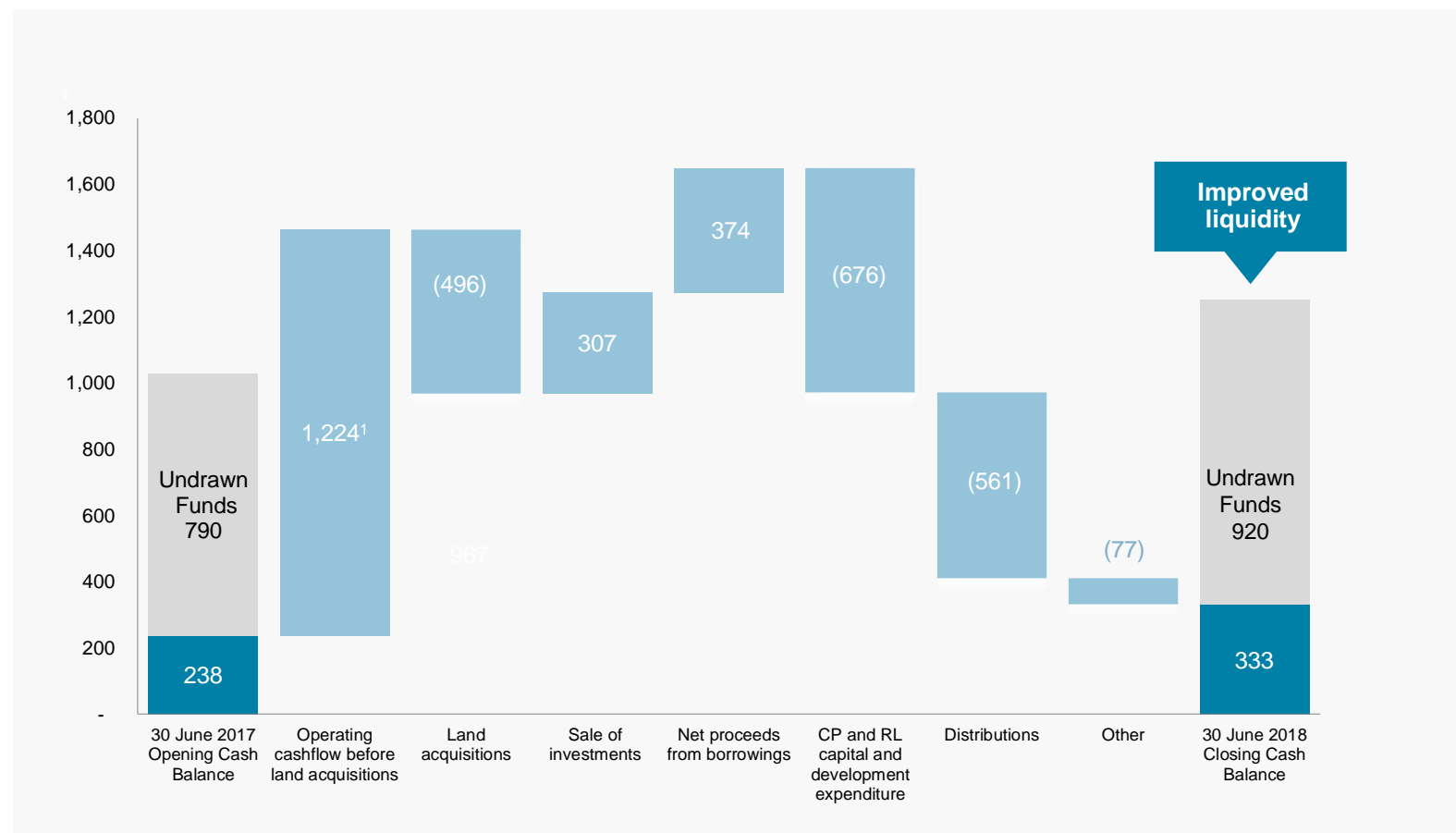


1. Excludes stapling adjustment for owner-occupied space  
 2. Lower cap rate reflects improved quality post completion of Stockland Green Hills (NSW) and divestment of non-core asset sales



# Strong operating cash flows

Cash Flow Summary (\$M)



## Key areas of capital employed

- 66% of land payments relate to capital efficient acquisitions
- Residential development expenditure of ~\$1b, remaining around these levels
- Commercial Property development pipeline

## Funding and liquidity

- Commercial Property divestments ~\$335m<sup>2</sup>, targeting up to an additional \$400m retail divestments over the next 12-24 months
- Target further divestment of low ROA Retirement Living villages
- Gearing remains between 20-30%
- Significant covenant headroom maintained
- DRP terminated

1. Operating cashflow breakdown can be found in the Annexure  
 2. Includes settlements post balance date



# Communities

Residential and Retirement Living

Andrew Whitson

Cloverton

Cloverton, Melbourne

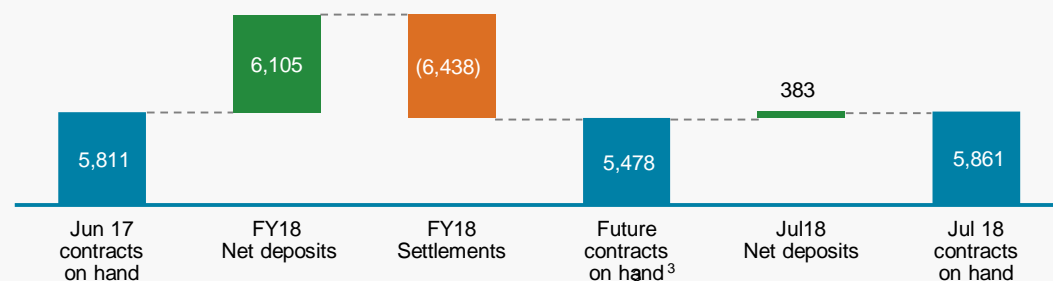


# Delivering strong growth

## Residential Communities

- Increased ROA as we deliver on strategy
- FY18 revenue growth reflects 5.2% increase in sales price per sqm settled, and higher Townhome settlements
- Successful launches of new projects at Grandview, Mt Atkinson and Waterlea (Vic) and Promenade (Qld)

### Residential sales



Residential	FY18	FY17	Change
<b>Total lots settled</b>	6,438	6,604	(2.5%)▼
<b>Total revenue</b>	\$1,830m	\$1,767m	3.5%▲
- Includes superlot revenue <sup>1</sup>	\$58m	\$91m	(36.6%)▼
EBIT (before interest in COGS)	\$435m	\$412m	5.6%▲
EBIT margin	23.8%	23.3%	▲
Operating Profit	\$336m	\$270m	24.3%▲
Operating Profit margin	18.3%	15.3%	▲
ROA – total portfolio	20.4%	15.2%	▲
ROA – core portfolio <sup>2</sup>	22.0%	20.8%	▲

1. 30 superlot settlements in FY18; 44 superlot settlements in FY17. FY17 includes the disposal of impaired project Wallarah (NSW) and the second tranche of revenue from the disposal of Bahrs Scrub (Qld)

2. Core excludes impaired projects

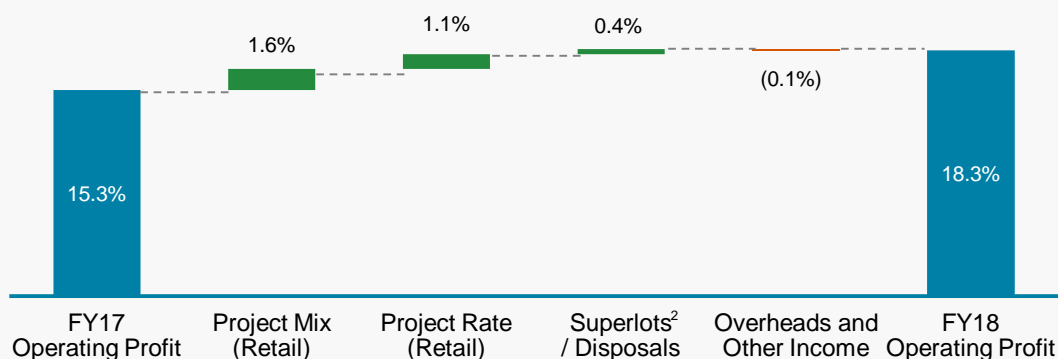
3. Of the 5,478 contracts on hand as at 30 June 2018, 4,504 are due to settle in FY19, with the balance FY20+

# Well positioned in the most resilient markets to deliver growth

## Residential Communities

- FY18 margins reflect an increased proportion of higher margin settlements, particularly in Sydney
- Still good demand for house and land despite Sydney and Melbourne markets moderating
- Contracts on hand have 16% higher average price than FY18 settlements, driving FY19 profit growth
- On track for over 6,000 settlements in FY19, including around 400 Townhomes. Operating profit margin to remain around 18% in FY19 and 17% over the medium term

### Residential Operating Profit Margin



1. Price per lot  
 2. 30 superlot settlements in FY18; 44 superlot settlements in FY17



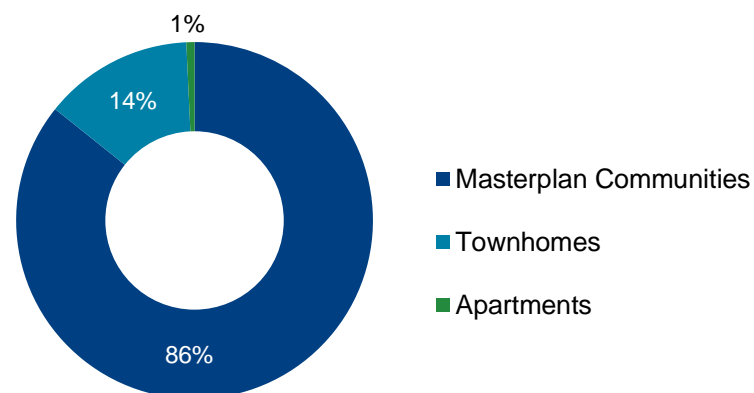


# Strong earnings visibility from Community Creation

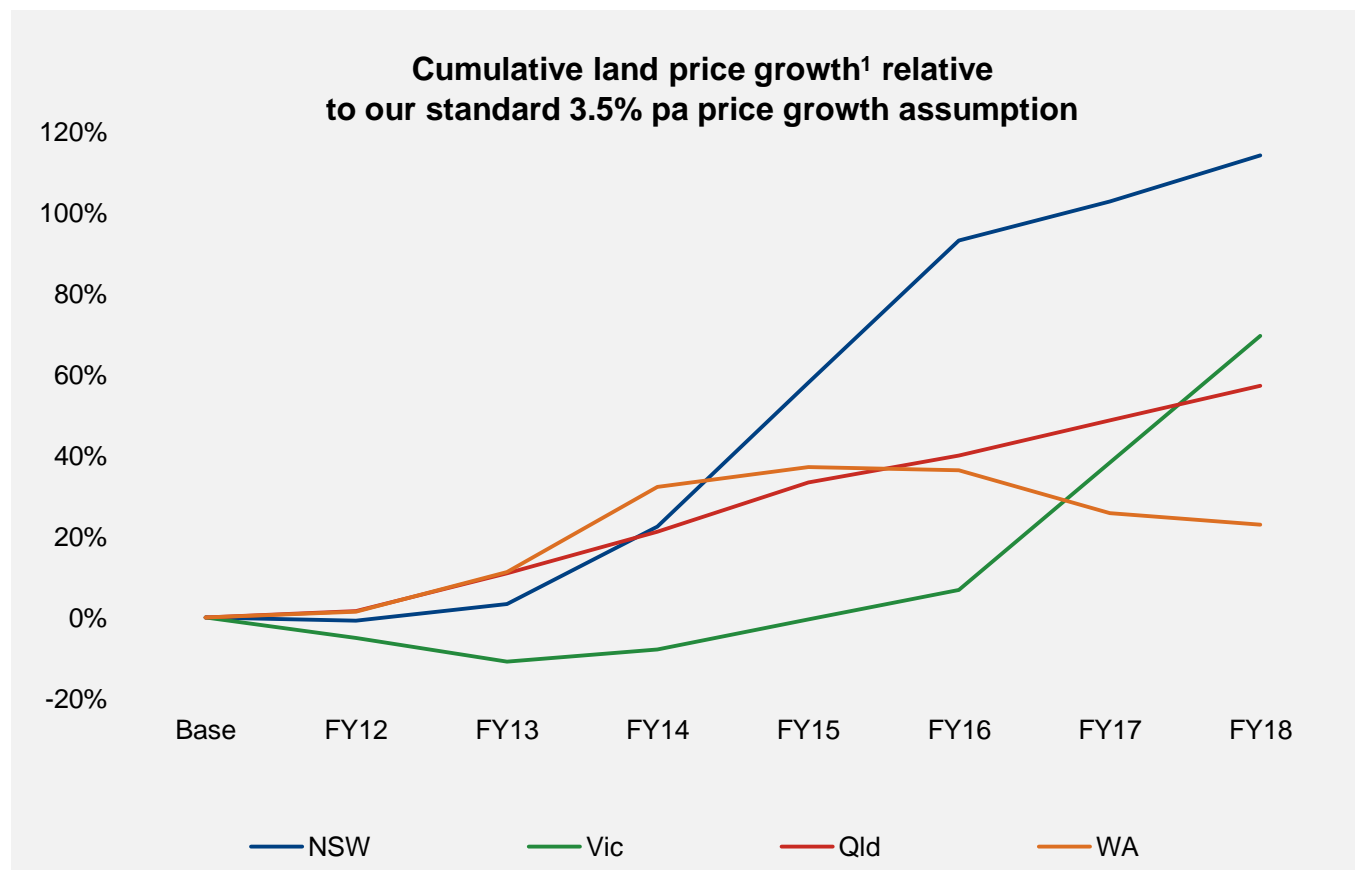
## Residential Communities

- Solid demand for house and land packages in affordable, liveable communities
- Over 75% of our customers are owner occupiers, the most resilient segment of the market
- Growth in land prices over the past five years has resulted in strong embedded margins

### Operating profit breakdown FY19-FY21



### Cumulative land price growth<sup>1</sup> relative to our standard 3.5% pa price growth assumption



1. Charter Keck Cramer

# Strong demand for our projects in moderating market

Our market share in NSW has grown to 14.4% from 9.4% one year ago<sup>1</sup>

**Elara, Sydney**



Market share leader in its corridor  
for the June quarter

**Willowdale, Sydney**



Market share leader in its corridor  
for the June quarter

**Altrove, Sydney**



Adjoins train station and early  
delivery of amenities

## Award winning project



1. Charter Keck Kramer Quarterly land sales market share



# Retirement Living

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North Lakes, Queensland

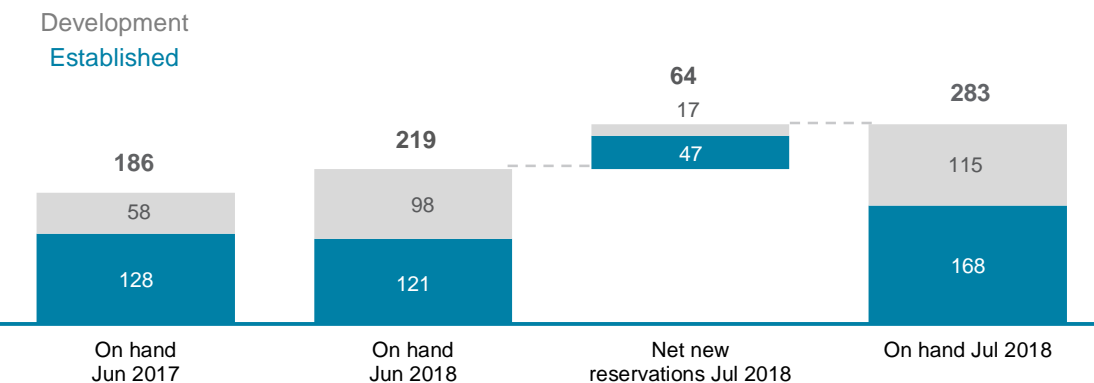


# Challenging period with momentum improving

## Retirement Living

- Results impacted by lower sales volumes, reflecting:
  - Adverse sector media coverage
  - Reduced development settlements due to timing of completions
- Occupancy maintained at high 95%
- Sales momentum improving

### Net reservations



1. Units withheld from sale for redevelopment upon which profit has been recognised

Total portfolio	FY18	FY17	Change
EBIT	\$56m	\$69m	(19.4%) ▼
Operating Profit	\$53m	\$63m	(16.7%) ▼
Occupancy	95.0%	95.0%	
Cash ROA	4.6%	6.2%	▼
Established portfolio	FY18	FY17	Change
Established settlements	618	731	(15.5%) ▼
Withheld settlements (units) <sup>1</sup>	73	49	49.0% ▲
<b>Total settlements (units)</b>	<b>691</b>	<b>780</b>	<b>(11.4%) ▼</b>
Average re-sale price	\$356k	\$339k	4.9% ▲
Turnover cash per unit	\$89k	\$86k	3.6% ▲
Turnover cash margin	25.1%	25.4%	▼
Reservations on hand	121	128	(5.5%) ▼
Development portfolio	FY18	FY17	Change
Average price per unit	\$504k	\$539k	(6.3%) ▼
Average margin (excludes DMF)	20.2%	19.1%	▲
Development settlements	163	270	(39.6%) ▼
Reservations on hand	98	58	69.0% ▲

# Enquiries now converting to higher sales

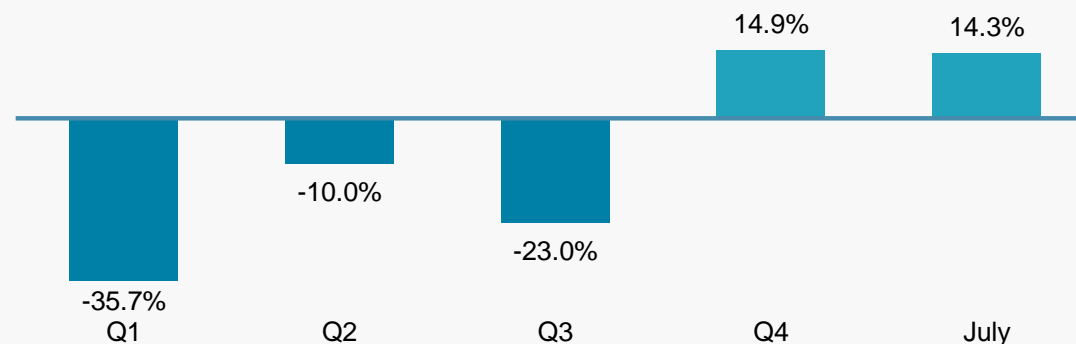
## Retirement Living

- Commencing FY19 with increased net reservations and improving sentiment towards the sector
- Large increase in development completions towards the end of FY18 and in 1H19
- Continuing to enhance customer experience:
  - Contract choice
  - Home Care partnerships
  - Non-DMF Aspire over 55's independent living

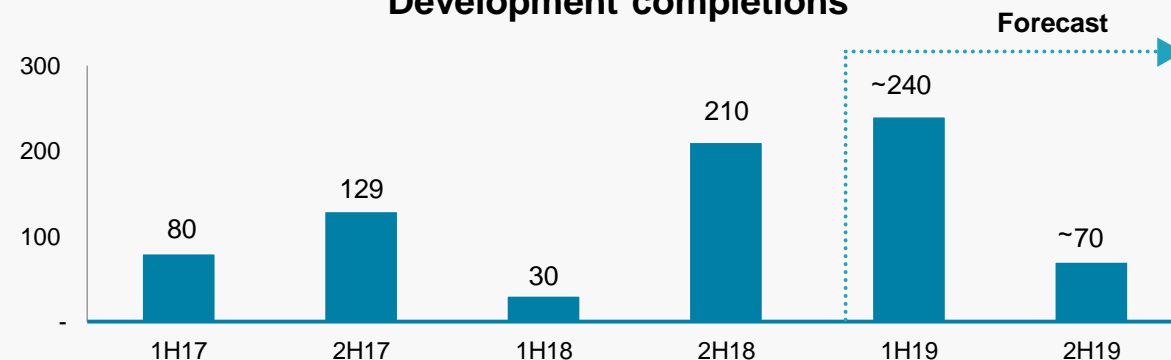


1. Over prior corresponding period in established villages

### Change in quarterly sales over prior corresponding period



### Development completions



# The leading creator of communities in Australia

## Communities

We are Australia's leading community creator with a land bank of:

- Around 82,000 residential lots
- Over 3,000 future Retirement Living dwellings on land we control

We are well placed for growth:

- Strong embedded margins in our land bank
- A high number of contracts on hand
- Increasing sales momentum in our Retirement Living business
- A structural flight to quality communities





# Commercial Property

Louise Mason

Stockland Shellharbour, NSW



# Sustainable recurrent earnings

## Commercial Property



**Retail Town Centres**

**Stockland Green Hills | NSW**

### Creating town centre destinations

Heart of the community  
Focus on convenience  
Curated for our customers

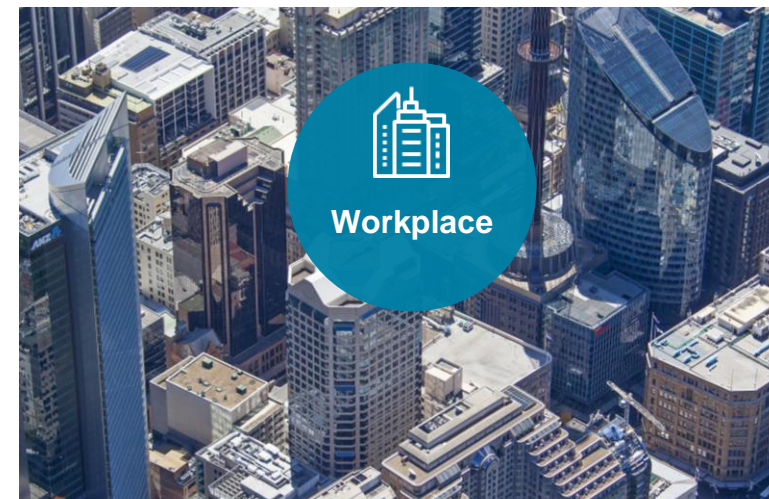


**Logistics**

**Oakleigh Industrial Estate | Vic**

### Developing a market leading portfolio

Growth through developments, largely on our landbank  
Forging strong tenant relationships



**Workplace**

**Piccadilly Complex | NSW**

### Optimising returns

Predominantly Sydney  
Higher and better use opportunities

# Active management

Enhancing customer experience and forging tenant relationships

Commercial Property key metrics					
	Asset values (\$m)	FFO comp change	Occupancy	WALE (years)	WACR
Retail Town Centres	7,403	1.3% ▲	99.4%	6.3	5.8%
Logistics <sup>1</sup>	2,228	6.0% ▲	98.7%	4.1	6.7%
Workplace	774	(2.0%) ▼	88.3%	3.5	6.0%
<b>Total</b>	<b>10,405</b>	<b>2.3% ▲</b>			<b>6.0%</b>

Workplace occupancy improved to  
**93.6%**  
post balance date



1. Includes Business Parks



# Our Retail Town Centre strategy

We create community places

Our **Objective**

Metro Markets:  
**Unique, convenient**  
destinations



Regional Markets:  
**Leading**  
destinations

Our **Focus**



Community



Convenient



Curated to our  
customers

“It’s your place”

# Improving specialty sales productivity

## Retail Town Centres

- ▲ 4.2% growth in comparable specialty sales to \$9,378 per square metre<sup>1</sup>, 9.7% above Urbis benchmark
- Sustainable specialty occupancy costs of 14.9%, reflecting improved sales and tenant remixing
- Supermarket sales showing growth, DDS steady improvement
- Strong growth in mini-majors and pad sites
- Key categories change in comparable specialty MAT:
  - Mobile Phones 7.7% ▲
  - Retail Services 7.6% ▲
  - General Retail 6.5% ▲
  - Apparel (3.4%) ▼

	Total		Comparable centres <sup>3</sup>	
Sales by category	MAT (\$m) <sup>2</sup>	MAT growth	MAT growth	2H18 growth
<b>Total Turnover</b>	<b>6,762</b>	<b>3.4%</b>	<b>1.6%</b>	<b>1.9%</b>
Specialties	2,040	4.3%	1.1% <sup>4</sup>	1.9%
Supermarkets	2,527	1.9%	0.9%	1.0%
DDS/DS	918	1.5%	0.6%	1.9%
Mini-majors	681	5.8%	3.0%	2.2%
Other <sup>5</sup>	596	7.1%	6.0%	5.4%

1. Stable centres, excludes divestments and development centres such as Green Hills, NSW. Urbis Sub-regional Shopping Centre Benchmark

2. Sales data includes all Stockland managed retail assets – including Unlisted Property Fund and JV assets

3. Stable basket of assets as per SCCA guidelines, which excludes centres which have been redeveloped within the past 24 months such as Green Hills. FY18 basket is different to FY17 basket

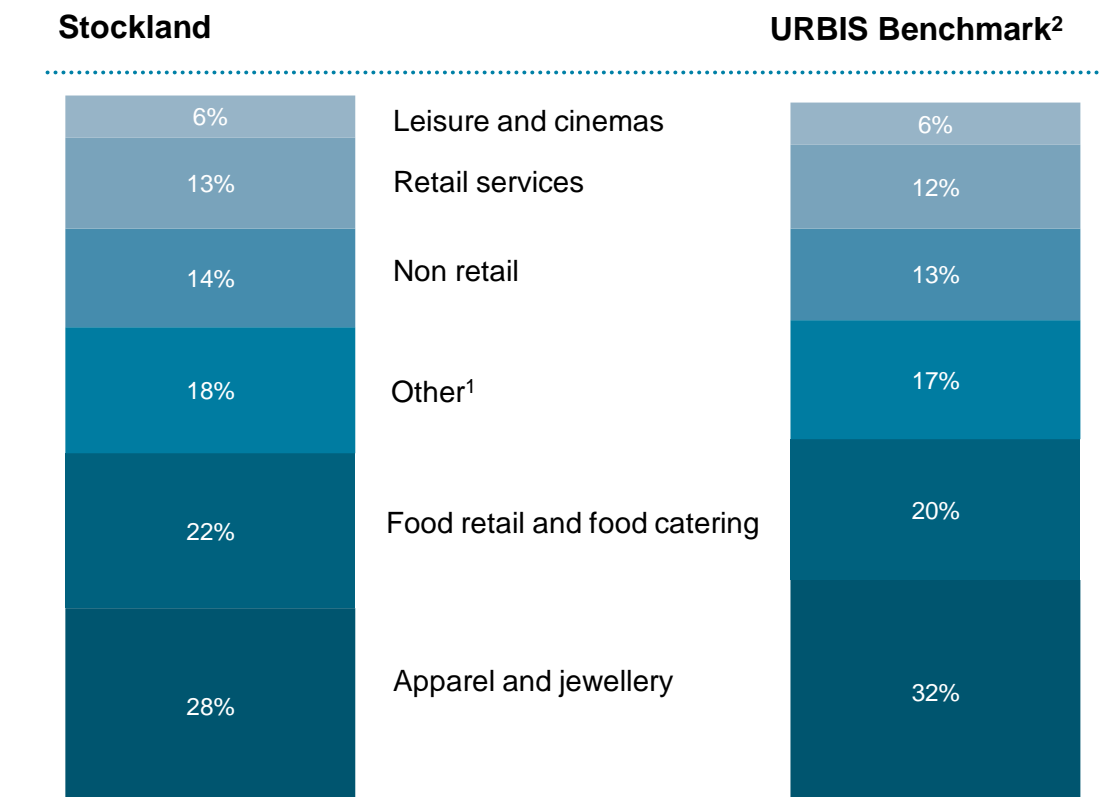
4. Does not allow for fewer specialty stores following remixing of our centres

5. Other includes pad sites, non retail, and cinemas

# Making our assets more resilient – growing food, services, entertainment and health

## Retail Town Centres specialty income

- Continuing to remix our Retail Town Centres to growth categories that are more resilient to online sales
  - 4% underweight apparel and jewellery relative to the national benchmark
  - 4% overweight food, retail services and pad-sites/other
- Online sales in our metro locations are marginally higher than non-metro locations; in line with Quantum data



1. Other: General Retail, Homewares, Mobile Phones, Other retail, Pad sites

2. Urbis data based on weighted average book value across Regional, Sub-regional and Supermarket centre specifications. Adjusted Urbis categories to align to Stockland portfolio

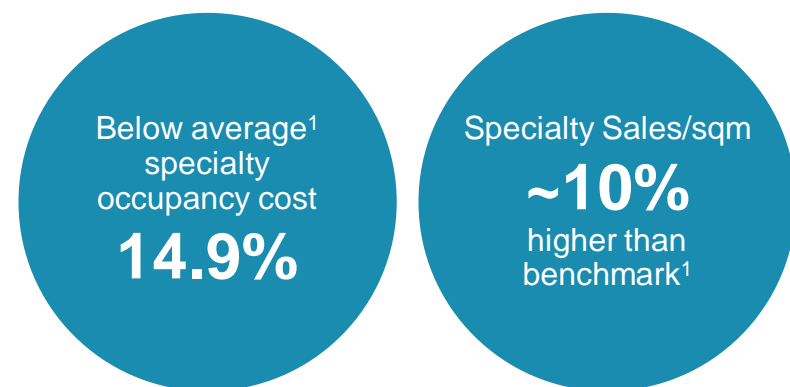


# Positioned for sustainable rental growth

## Retail Town Centres

### Actively managing our assets

- Continued positive growth on lease renewals
- Reversion on new leases largely reflects tenant remixing
- Rental increases concentrated in growth categories
- Incentives stable, on longer leases
- Majority of new specialty leases with fixed reviews of 4-5%pa



1. Urbis Sub-regional Shopping Centre Benchmark

2. Excludes Unlisted Property Fund assets. Metrics relate to stable assets unless otherwise stated

3. Occupancy reflects stable assets for the period and differs from Property Portfolio which includes all assets

4. Rental growth on an annualised basis

Retail leasing activity²	FY18	FY17
Occupancy³	99.4%	99.5%
<b>Specialty retail leasing activity</b>		
Tenant retention	61%	69%
Average rental growth on lease deals⁴	0.0%	2.9%
Total lease deals⁵	809	767
Specialty occupancy cost ratio	14.9%	15.0%
Renewals: Number	250	291
Rental growth⁴	1.6%	3.0%
New Leases: Number	195	194
Rental growth⁴	(2.0%)	2.7%
Incentives: Months⁶	11.7	11.4
as % of rent over lease term⁷	15.3%	15.4%

5. Includes project and unstable centre leases

6. Represents the contributions made towards the retailers' fit outs, expressed in equivalent months of net rent

7. Incentive capital as a percentage of total rent over the primary lease term only

# Active management delivering improving sales

## Retail Town Centres

Upgrading well located assets and enhancing customer experience driving sales productivity

### Green Hills, NSW



- Highly successful \$421m development
- Like for like MAT growth +5.7%<sup>1</sup>
- Foot traffic up over 50% on opening

### Wetherill Park, Sydney



- Specialty sales above \$10,000/sqm, with growth of 4.2%
- Specialty occupancy cost 18.1%
- Winner National PCA/RLB Innovation and Excellence Awards for 2018:
- Best shopping centre development
- Most sustainable development

### Shellharbour, NSW



- Remixing driving growth
- Specialty sales above \$10,000/sqm, with growth of 7.8%
- Specialty occupancy cost 16.0%

### Burleigh Heads, Qld



- Remixing driving growth
- Specialty sales above \$10,000/sqm, with growth of 8.5%
- Specialty occupancy cost 12.6%

1. Pre-stabilisation

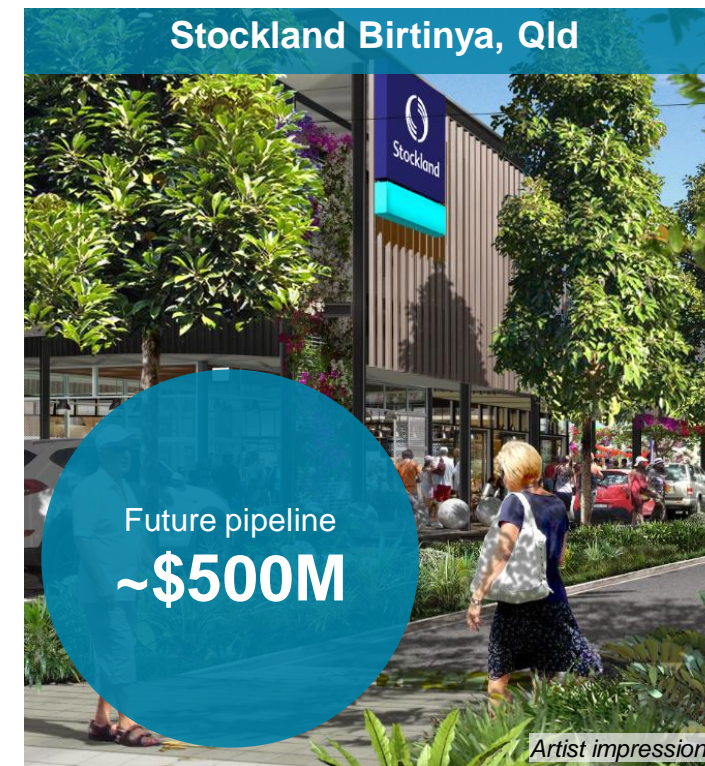
# Enhancing portfolio and growing recurring earnings

## Retail Town Centre development

Under construction	Total spend (\$m)	Total income leased	Stabilised yield	IRR <sup>2</sup>	Completion Date
Birtinya, Qld	~86	74%	6.5%	~9.0%	2H19
<b>TOTAL</b>	<b>~86</b>				

Completed in 2H18 <sup>1</sup>	Total spend (\$m)	Total income leased	Stabilised yield	IRR <sup>2</sup>	Completion Date
Green Hills, NSW	~421	98%	7.0%	~12.0%	4Q18
Wendouree, Vic	~37	95%	7.2%	~13.8%	4Q18
<b>TOTAL</b>	<b>~458</b>				



1. Opened in 4Q18, practical completion in 1H19

2. Defined as forecast unlevered 10 year IRR on incremental development from completion or total return for greenfield development, throughout this presentation



# Optimising Returns

## Workplace

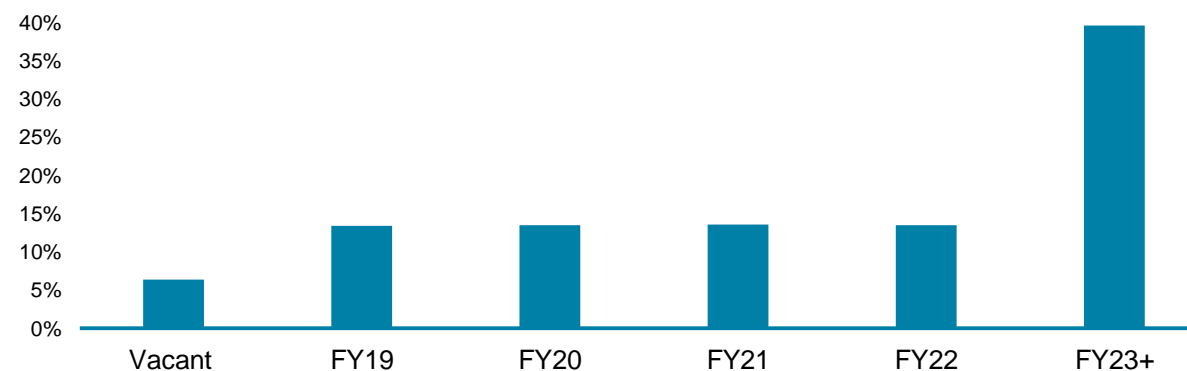
- Strong leasing activity in Sydney
- Average rental growth on new leases of 6.3%
- Progressing leasing in Perth
- Sale of 77 Pacific Highway, North Sydney for \$112m at 23.8% above book value
- Belconnen, Canberra, sold post balance date for \$24m

Occupancy improved  
to **93.6%**  
post balance date<sup>3</sup>

1. As at 30 June
2. By income
3. Reflects disposal of Canberra and leasing activity post 30 June

Workplace	FY18	FY17
Leases executed	20,500 sqm	6,700 sqm
Leases under HOA <sup>1</sup>	7,300 sqm	4,600 sqm
Average rental growth on new leases and renewals	6.3%	(9.2%)
Portfolio occupancy <sup>2</sup>	88.3%	91.4%
Portfolio WALE <sup>2</sup>	3.5 yrs	3.6 yrs

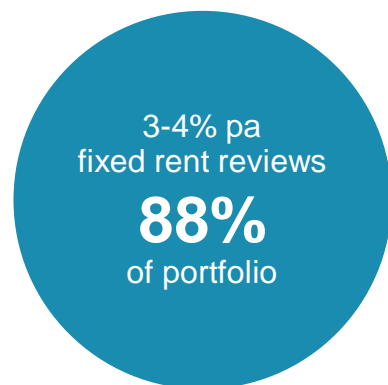
### Workplace Lease Expiry Profile<sup>2,3</sup>



# New developments fully leased, delivering recurring income

## Logistics

- Leasing demand remains strong in Sydney and Melbourne, at 98.7% occupancy
- Strong comparable FFO growth of 6.0%
- High customer satisfaction score at 90%<sup>1</sup>
- Warwick Farm, Sydney completed in FY18 and fully leased
- Good enquiry on current Sydney developments at Yennora and Ingleburn



1. Stockland survey of Logistics tenant satisfaction

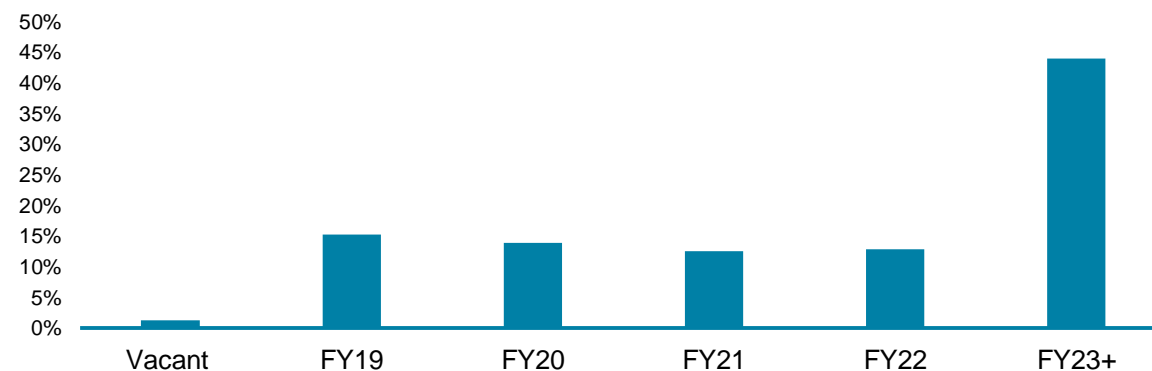
2. As at 30 June

3. By income

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Logistics	FY18	FY17
Leases executed	324,400 sqm	411,800 sqm
Leases under HOA <sup>2</sup>	64,300 sqm	91,600 sqm
Average rental growth on new leases and renewals	(1.6%)	(2.7%)
Portfolio occupancy <sup>2,3</sup>	98.7%	99.0%
Portfolio WALE <sup>3</sup>	4.1 yrs	4.5 yrs

### Logistics Lease Expiry Profile<sup>2</sup>



# Accretive development pipeline, repositioning portfolio

Under construction	Total spend (\$m)	Gross lettable area (sqm)	Stabilised Yield	IRR	Completion date
Yennora, Sydney	~26	22,600	7.4%	~10.9%	1Q19
Ingleburn Stage 2, Sydney	~50	36,850	7.7%	~10.4%	1Q19
Willawong Stage 1, Brisbane	~23	19,215	8.0%	~10.2%	2Q19
<b>TOTAL</b>	<b>~99</b>	<b>78,665</b>			

Completed in 2H18	Total spend (\$m)	Gross lettable area (sqm)	Stabilised Yield	IRR	Completion date
Coopers Paddock, Warwick Farm, Sydney	77	51,100	7.3%	10.7%	3Q18





# Transforming the portfolio

## Logistics

### Upgrading well located assets and introducing new customers

#### Coopers Paddock, Warwick Farm, Sydney



- \$77m greenfield development
- 100% leased prior to completion date (Mar 2018)
- 7.3% FFO initial yield, 10.7% IRR
- New customers include Daikin
- WALE 7.5 years

#### Ingleburn Logistics Park, Sydney (Stage 1)



- \$33m greenfield development
- 100% leased
- 9% FFO initial yield, 12.3% IRR
- Customers Next Logistics and TIFS Warehousing & Distribution
- WALE 5.0 years

#### Yennora, Sydney (Buildings 3 and 11)



- ~\$26m brownfield development
- Due for completion in 1Q19
- 7.4% FFO initial yield , ~10.9% IRR
- 13,500 sqm signed lease post balance date (60% of total)

#### Ingleburn Logistics Park, Sydney (Stage 2)



- ~\$50m greenfield development
- Due for completion in 1Q19
- 7.7% FFO initial yield , ~10.4% IRR
- Further development potential



# Outlook

Community Creation  
drives profit growth

Mark Steinert

Willowdale, Sydney





# Our business is leveraged to key customer trends

## Key Australian trends<sup>1</sup>



**Community connection**



**Aging population**



**Love technology**



**Strive for betterment**



**Value conscious**



**Convenience**

## Stockland's competitive advantage



**Liveable/affordable/connected communities**



**Early delivery of amenities**  
enhances customer experience:  
**Over 90%** customer satisfaction



Market leading **innovation** in **sustainability**



Convenient, digitally enabled **Retail Town Centres**:  
Comparable specialty sales are **10% above** Urbis benchmark<sup>3</sup>

National land market share<sup>2</sup>  
**increased 310bp**  
to 14.5%  
over FY18

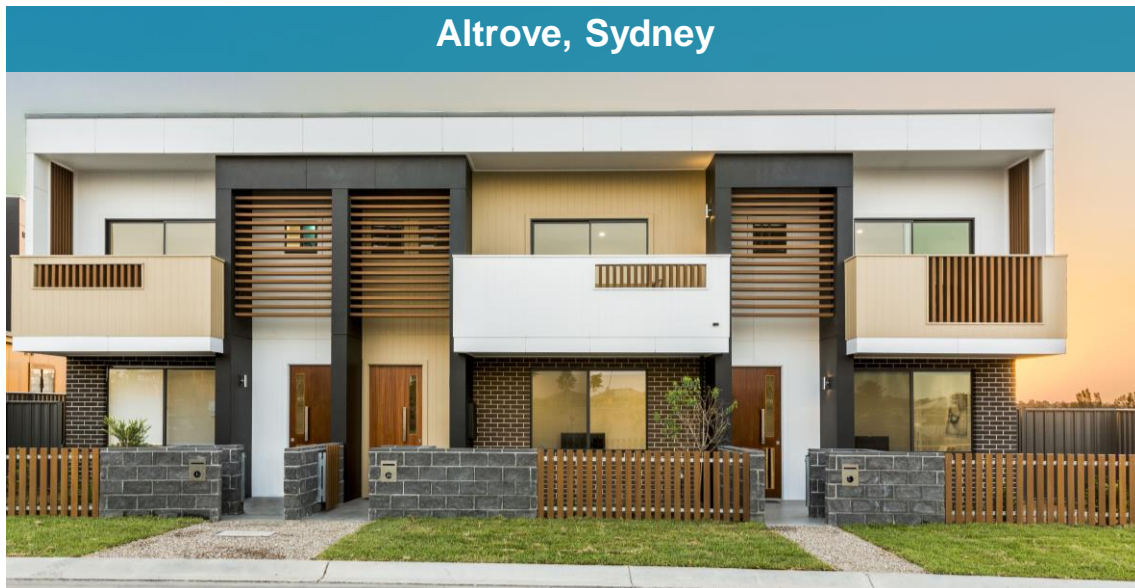
1. IPSOS Market Research Australia  
2. Charter Keck Cramer/Research4

3. Urbis benchmarks- regional + sub-regional, per sqm



# Strategic priorities

Altrove, Sydney



Elara Aspire, Sydney



## Residential Communities

- Maintain sales and enhance customer experience
- Grow Townhomes to 15%+ of residential profit



## Retirement Living

- Asset recycling and developments to improve quality
- Embed new contract choice and customer service proposition

# Strategic priorities

Wetherill Park, Sydney



## Retail Town Centres



- Increase Retail Town Centre quality and resilience; food, services, entertainment and health focus
- \$200m divested, targeting up to an additional \$400m over the next 12-24 months

Macquarie Technology Park, Sydney



## Workplace & Logistics



- Grow towards 25% of our portfolio over time
- \$600m pipeline largely on our landbank
- Lodged DA for Macquarie Technology Park, \$500m masterplan

# Target portfolio allocation

## Capital Allocation as June 2018



## Indicative Target Capital Allocation



## Disciplined Capital Allocation Framework

### Capital Strength

#### Targets

- Optimise WACC
- 70:30 recurring income/active assets
- Group ROE > 10%
- Target IRR's
  - 7 – 9% recurring income assets
  - 12 – 14% active assets

### Distribution Policy

- Payout 75 – 85% of FFO over time



- Targeting FFO per security growth of 5.0 - 7.0% for FY19, assuming no material change in market conditions. Underpinned by:
  - Residential settlements over 6,000 lots, with mix and townhomes lifting revenue and a profit skew to 2H19, operating profit margins of around 18% in FY19 and 17% over the medium term
  - We expect improved Retirement Living returns
  - Commercial Property comparable FFO growth of 2 - 3%
  - FY19 distribution per security growth of 4%, 27.6 cents<sup>1</sup>, at bottom end of target payout ratio of 75 - 85% of FFO
- Strong balance sheet enables us to take advantage of opportunities



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